

Building the next generation of global health leaders

ANNUAL REPORT 2016 - 2017



TABLE OF CONTENTS

Letter from Our CEO	1
Who We Are	2
Our Leadership Approach	3
Our Global Reach	4
Health Leaders Rising	6
GHC in East Africa	8
GHC in Southern Africa	10
GHC in the United States	12
Looking Ahead: 2017-2018 Fellows	13
Our Partners	14
Our Team	15
Our Donors	16
Our Finances	18



LETTER FROM OUR CEO

Dear Friend,

When I co-founded Global Health Corps (GHC) in 2009, we knew our world needed leaders who saw diversity as an asset and inclusion as a must. We knew our world needed leaders with the resilience to persevere even when the path is unclear and to inspire and mobilize others to take action even when success is not guaranteed. Now more than ever, our world needs this type of bright, bold leadership. In the face of new challenges, from heightened division and intolerance to climate change and resurgent disease, it is easy to give in to fear. And yet, when I look at our global community of nearly 900 young leaders, I see them doing the opposite of that. I see them living out the advice that former Surgeon General, Vice Admiral Dr. Vivek Murthy, shared with them earlier this year: "Fear is the crutch of cowardly leaders – choose to lead with love."

Our crew of fierce advocates is implementing their vision for a better world and finding creative ways to do so despite challenges. They are banding together to come up with solutions that are moving us closer to eradicating AIDS and tuberculosis, expanding access to family planning and adequate nutrition, and making childbirth safe for all mothers. They're making significant progress even though it doesn't always make the headlines. Being surrounded by a community of people who choose to lead with love in an uncertain world fills me with a hope that sustains me and restores my excitement about what our world will look like in 10, 20, or 30 years.

This hope is particularly comforting as I prepare to transition out of my role as CEO. I know that we've built a strong foundation for innovation and impact thanks to generous support from Sanford Health and many others. I know that we have the systems and the people in place to take GHC, and the health equity movement, to the next level. I know that the kind of authentic, collective leadership we are building still is, and will continue to be, the greatest lever for change. And I know that our bright community of emerging leaders will keep rising, inspiring and mobilizing others, and transforming health systems around the world.

From the bottom of my heart, thank you for the role you play in building a generation of leaders who have the courage to lead with love.

With gratitude, Barbara & the GHC team

WHO WE ARE

GLOB'AL / 'globel /

Relating to the whole world; worldwide.

We are a community of nearly 900 from 42 countries, speaking 50 languages, and working on health issues around the world.

HEALTH / helTH /

The state of physical, mental, and social well-being, free from illness and injury.

We believe that health is a human right, and the world needs great leadership to realize that.

CORPS / kôr/

A group of people working together to achieve a goal.

We are a community of leaders who collaborate across borders and sectors to transform health systems.

How GHC Works



Step 1: Identify high-impact health organizations with gaps that need filling



Step 2: Competitively select exceptional young leaders with diverse skills



Step 3:
Pair them as co-fellows, one national & one international



Step 4:
Place them at an organization



Step 5: Train them over 13 months to be health equity leaders



Step 6: Build a global ecosystem of fellows & alumni impacting health equity



We believe leadership is the greatest lever for change in global health, and that's what we're building. We continuously refine our leadership curriculum based on learnings and feedback, as well as best practices and new research in the field. Four key components underpin our fellow and alumni programming, designed to develop better, more connected leaders who will transform health systems.

Authentic Leadership

We embrace vulnerability and cultivate personal resilience because fixing broken systems is long-term and difficult work. We foster a sense of purpose and an ethical orientation that guides a long career in social impact.

Systems Thinking

The complexity of health systems requires a shift in mindset: the ability to think beyond silos understand interdependent health issues, and challenge ideas that perpetuate the status quo.

Collective Leadership

The impact of a well-connected leadership network is tremendous. We foster intentional community based on deep personal and professional relationships.

Design Thinking

We encourage feedback at all levels and foster a spirit of innovation. We frame failure as learning and one step in a long process of solving complex global health issues.

OUR GLOBAL REACH

We work intentionally within regional hubs in East and Southern Africa and the Northeastern United States. Working in proximity to each other and in concentrated areas of need allows our emerging leaders to work collectively to deliver the greatest impact. More than 80% of our alumni also continue to work in these hubs, catalyzing network impact and moving us toward a tipping point of health equity.

TC A

USA

8 years developing young leaders

39 partner organizations worked with to date

217 young leaders trained to date

Alumni chapter locations:

Baltimore Boston Chicago New York San Francisco Washington, D.C.

ZAMBIA

6 years developing young leaders

19 partner organizations worked with to date

100 young leaders trained to date

Alumni chapter location: Lusaka

Alumni chapter location:
Bujumbura, Burundi

MALAWI

8 years developing young leaders

24 partner organizations worked with to date

133 young leaders trained to date

Alumni chapter location: Lilongwe

UGANDA

7 years developing young leaders

39 partner organizations worked with to date

190 young leaders trained to date

Alumni chapter location: Kampala

RWANDA

8 years developing young leaders

21 partner organizations worked with to date

170 young leaders trained to date

Alumni chapter location: Kigali



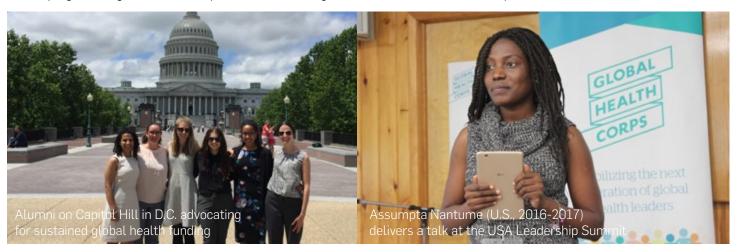
Alumni

• Fellowship placements



HEALTH LEADERSHIP RISING

We are proud to have built the most diverse and collaborative network of global health leaders in the world. Our nearly 800 alumni hail from 39 countries and represent myriad sectors and skillsets. As they continue rising into positions of influence across the global health ecosystem, we see immediate and potential impact for stronger and more equitable health systems. Our alumni programming harnesses this potential and is designed to foster effective leadership at the individual and collective levels.



Developing really great leaders.

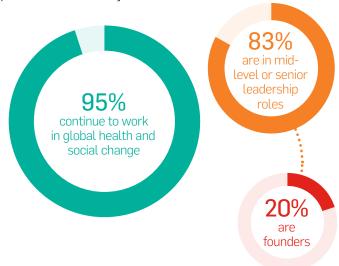
The fellowship year is a launch pad for a life of transformative leadership. As our alumni advance in their careers – from professors to CEOs – we support their continued emergence as empathetic and visionary health leaders.

Training Effective Managers

Great leaders are strong managers. We offer one-on-one management coaching and mentoring to alumni at various levels of leadership. This year, we partnered with McKinsey Academy to offer a six-week intensive online management training course for alumni in the U.S. and across Africa.

Building Alumni Voices

Great leaders use their voices to inspire and mobilize change. We work to get our alumni on stage and on the mic around the world and we support the publication of their writing in outlets such as *Devex*, *AllAfrica*, and *The Lancet*. We coach them to be strong, authentic voices for health equity, training them as advocates and orators. Earlier this year, we partnered with Friends of the Global Fight against AIDS, TB, and Malaria on a lobby training and day of visits with U.S. lawmakers to emphasize the importance of global health financing.





Fostering a tight-knit and global leadership community.

Our model fosters deep personal and professional relationships among fellows that strengthen and expand as alumni. Building a powerful network that facilitates innovative collaboration among leaders with diverse backgrounds is critical to transforming health systems.

131

served as formal mentors for fellows this year 64% work closely with other alumni beyond the fellowship year

85% of African alumni continue to work in Africa

Saturating Regional Hubs

We convene alumni to connect, share resources, and engage in strategic thinking and network building sessions at our regional Leadership Summits. We also support our 11 Alumni Chapters across the U.S. and Africa, which serve as formal leadership structures for alumni engagement.

Cultivating Collaboration

Our alumni are **creative-minded entrepreneurs committed to solving complex health challenges.**

We aim to foster this spirit, seeking new platforms for collaboration and co-creation to move the needle on health equity. This year, we partnered with the nonprofit organization D-Prize to award \$15,000 to two crosscultural, cross-sector teams of alumni who are now rolling out health initiatives in Pakistan and Uganda.

GHC IN EAST AFRICA

RWANDA

Our fellows in Rwanda work in pairs with the Ministry of Health (MOH) and a wide range of NGOs to confront new challenges such as preventing hypertension and improving food security in the wake of climate change. Our growing and highly engaged alumni network is leading the way toward a healthier Rwanda. This year, they partnered with the National Center for Blood Transfusion to coordinate a countrywide outreach campaign to increase blood donations.



Co-fellow Spotlight: Health Development Initiative (HDI)
Egide Muhire, Monitoring, Evaluation and Research Officer
Teena Cherian, Monitoring, Evaluation and Research Officer

Egide and Teena delivered impact as part of HDI's work to increase healthcare access through a community-centered, rights-based approach. They helped forge a Ministry partnership to prevent tuberculosis (TB) among high-risk populations and coordinated TB prevention sessions for 500+ patients in five hospitals countrywide. They also worked to develop HDI's first electronic database for monitoring and evaluating programs. Post-fellowship, Egide is working to found a global health research firm in Kigali, while Teena is conducting global health research at Harvard Medical School in Boston.

GG

After every GHC training, I wanted to scream 'I want to be like you when I grow older!' One of the key lessons still guiding me is that jumping into new challenges helps us grow into the leaders we want to be.



Alum Spotlight: Soline Mugeni 2009-2010 fellow, Clinton Health Access Initiative (CHAI) Now: Senior Program Manager, CHAI



When Soline left Rwanda to pursue a master's degree in Canada, her goal was to return to her home country to advance population health. In 2009, she joined GHC's inaugural class of 22 fellows, working on hepatitis and TB prevention as a Program Consultant with CHAI Rwanda. Since then, Soline has risen through the ranks at CHAI, now overseeing all of the organization's health programs and relationships with the Rwandan government and other partners. Soline has co-authored various publications on Rwanda's health system with leading global health figures including Dr. Paul Farmer and Didi Bertrand.

UGANDA

GHC IN EAST AFRICA

In Uganda, pairs of fellows work with government and NGO partners on issues ranging from HIV and TB prevention to promoting menstrual hygiene. Our vibrant alumni community continues to move the needle on health equity. This year, they spearheaded an advocacy campaign to expand youth access to family planning and provided training on sexual and reproductive health for residents of Kaptwaka refugee camp.

Co-fellow Spotlight: Conservation Through Public Health (CTPH)
Shaban Senyange, Impact and Learning Coordinator
Amy Roll, Advocacy and Partnerships Coordinator



Shaban and Amy delivered impact supporting CTPH's work to prevent and control disease transmission between wildlife and the communities living near Bwindi National Park in Southwestern Uganda. They built the capacity of 100+ local teams to coordinate health outreach and conservation efforts in the area and secured national TV coverage to raise the visibility of CTPH's work. They also worked with the Ministry of Health to integrate an environmental health approach into national strategic health plans. Post-fellowship, Amy is now researching biodiversity health challenges as an MPH student at the University of Washington. Shaban is working in Kampala as an Eco-zone TV Producer, raising funds and awareness for public health initiatives.



Alum Spotlight: Dinnah Nabwire 2015-2016 fellow, Marie Stopes International Now: Learning Advisor, Transcultural Psychosocial Organization

Dinnah started her career in community development in rural Uganda. She discovered her passion for health equity when she joined GHC as a fellow to advocate for global family planning investments through engagements with the United Nations Foundation and U.S. policymakers. Upon her return to Kampala after her fellowship year, she joined forces with other GHC alumni to launch Voices for Health Uganda, a platform for engaging youth in sexual and reproductive health decisions. Dinnah currently works to promote women's health and rights in over 30 districts in Uganda as a Learning Advisor with Transcultural Psychosocial Organization.



My GHC fellowship helped me refine my career path. I came to appreciate that sexual and reproductive health is central to all development interventions.



GHC IN SOUTHERN AFRICA

MALAWI

In Malawi, co-fellow pairs work within the Ministry of Health (MOH) and a range of NGOs around the country on pressing issues such as food security and maternal health. Our growing alumni network continues to rise, dedicated to shaping a bright future for the country. This year, they organized a community festival to meet local residents' health needs and spark dialogue on the way forward for Malawi's health sector.



Co-fellow Spotlight: mothers2mothers (m2m) Nicole Carbone, Project Officer Wezi Thindwa, Project Officer

Wezi and Nicole advanced m2m's efforts to help HIV+ women across Malawi access and stay on treatment and ensure that they give birth to HIV- babies (PMTCT). **They delivered impact by training a network of "Mentor Mothers**," HIV+ women who provide a range of health and psychosocial services to ensure other HIV+ women live healthy, empowered lives. **They also created sustainable client and data management tools and implemented workshops on HIV and nutrition.** Post-fellowship, Nicole is working with UNC Project Malawi to conduct research on PMTCT while Wezi was hired on with m2m and promoted to Project Manager, where she continues the work she started during the fellowship.

GG

The GHC community is so important to me. It's people who are linked together by social ties, share a common goal, and work together to improve quality of

22

Alum Spotlight: Dorothy Mkwezalamba 2014-2015 fellow, mothers2mothers (m2m) Now: Pediatric HIV Clinical Officer, Baylor College of Medicine Children's Foundation Malawi



Growing up in Blantyre, Dorothy developed a passion for public health that led her to become a clinician. She loved treating individuals, but joined GHC to build her skills in program design to strengthen the broader health system and thrived in her role designing and implementing programs for HIV+ mothers as a Program Officer at m2m. She now works at Baylor College of Medicine Children's Foundation Malawi as a Pediatric HIV Clinical Officer, where she combines her expertise in treating patients with her passion for coordinating programs that reach entire communities.

ZAMBIA

GHC IN SOUTHERN AFRICA

Fellows in Zambia work in pairs within the Ministry of Health (MOH) and NGOs nationwide to address ongoing challenges such as reducing the malaria burden and supporting community health workers. As our community grows, alumni are increasingly stepping up to help lead the country toward a healthier, more equitable future. This year, they coordinated a management training to build the capacity of other young global health practitioners.

Co-fellow Spotlight: PATH MACEPA Chipasha Mwansa, Malaria Surveillance Officer Stacey Naggiar, Advocacy and Communications Officer



Chipasha and Stacey supported PATH MACEPA's efforts to eradicate malaria through education and expanded access to health services throughout Zambia. They delivered impact by analyzing field surveillance data to inform intervention strategies, developing training manuals, and leading workshops for 500+ community health workers on malaria case management. They also produced films and materials to raise global awareness of malaria elimination in Zambia. Stacey is now bringing unheard health and social justice stories to a global audience as a producer for HBO's Vice News Tonight in New York and Chipasha is a sexual health consultant in Lusaka.



Alum Spotlight: Mwiche Siame 2012-2013 fellow, Ministry of Health (MOH) Zambia Now: Strategic Information Officer, MOH Zambia

Mwiche grew up in the small town of Kitwe, Zambia. She studied biology but didn't find lab work fulfilling. When she joined GHC as a fellow at the Zambia MOH in 2012, she felt that she'd finally found her place in the health equity movement. Following her fellowship, she stayed at the MOH, where she now works as a Strategic Information Officer in the Department of Policy and Planning. As she explains, "Data collection and analysis is the basis for decision making and policy formulation in health."



Istruggled to find my place. I decided to become a GHC fellow and then it became very clear that I needed to get back to my first love, which is working in HIV from a public health angle.



GHC IN THE UNITED STATES

In the U.S., American and non-American fellows work in pairs with NGOs, city health departments, and local community-based providers in the northeast to reduce longstanding health inequities. Their work ranges from advocating for the health needs of people experiencing homelessness to promoting children's nutrition programs. Our U.S.-based alumni are a tight-knit community highly engaged in policy and advocacy efforts across the country. This year, they met with lawmakers in Washington, D.C. to discuss the importance of maintaining global health funding.



Co-fellow Spotlight: HIPS, Washington, D.C. Faith Mulungi, Case Management Specialist Anthony Almazan, Systems Coordinator

Anthony and Faith supported the work of HIPS, a community-based clinic serving individuals and communities impacted by sexual exchange and drug use in Washington, D.C. **They delivered impact by leading research projects on citywide housing programs, establishing a task force on housing policy, managing hundreds of client cases, and advocating for HIPS clients experiencing homelessness.** They also designed new electronic data systems that helped bring in more than \$225,000 in grants. Post-fellowship, Faith is providing therapy for clients dealing with substance abuse, depression, and trauma in her native Uganda. Anthony is in his first year at Harvard Medical School.

CC

Through GHC, I learned that the world is bigger than my own, that I didn't need to be a physician to make an impact in health, and that I could meld my experiences to provide a unique perspective and effect change.

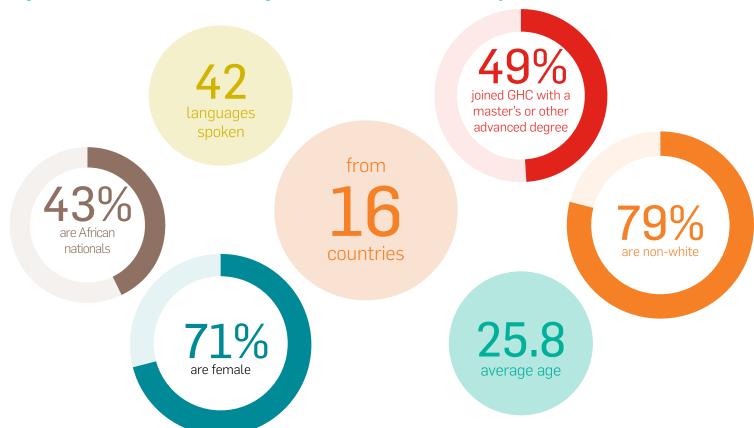
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Alum Spotlight: Jane Chung 2011-2012 fellow, Covenant House Now: Director of Innovation and Research Implementation, AltaMed Health Services Corporation

A longtime social justice advocate, Jane wasn't sure if she could have an impactful career in health without a medical degree until she joined GHC in 2011. In her role as a Health Counselor at Covenant House in Newark, NJ, she realized that "you don't have to leave your country to find yourself in another world." Following her fellowship year, she continued to work on improving access to quality healthcare in the U.S. in project management roles with Kaiser Permanente and Jenser + Partners in Los Angeles. Jane is now the Director of Innovation and Research Implementation at AltaMed Health Services Corporation, one of America's largest independent Federally Qualified Health Centers.



Our stellar 2017-2018 cohort of **140 fellows** from around the world is working with **64 placement organizations in Malawi, Rwanda, Uganda, the U.S., and Zambia this year.**



OUR PARTNERS

We partner with government agencies and a wide range of NGOs working on the front lines of health equity with real-time capacity gaps filled by our fellows' diverse skillsets. We have seen an uptick in requests for GHC fellows from health organizations worldwide. We select partners through a competitive process based on mission alignment and current gaps in the health sector. Special thank you to our 2016-2017 partner organizations:

Malawi

Art and Global Health Center Africa Christian Health Association of Malawi

Clinton Development Initiative

Dignitas International

Elizabeth Glaser Pediatric AIDS Foundation

Emmanuel International Malawi

mothers 2 mothers

Partners In Health Save the Children

Rwanda

African Evangelistic Enterprise Rwanda

CARE International

Clinton Health Access Initiative

Gardens for Health International

Health Builders

Health Development Initiative

MASS Design Group

Ministry of Health Rwanda

Partners In Health

Rwanda Zambia HIV Research Group

The Ihangane Project

University of Global Health Equity

Uganda

Alive Medical Services

Baylor College of Med. - Children's Foundation Uganda

Clinton Health Access Initiative

Conservation Through Public Health

Days for Girls

Elizabeth Glaser Pediatric AIDS Foundation

Foundation for Community Empowerment

Innovation Program for Community Transformation

IntraHealth International

Jhpiego

LifeNet International

Ministry of Health Uganda

Nyaka AIDS Foundation

Reach Out Mbuya Parish HIV/AIDS Initiative

Save the Mothers

Spark MicroGrants

United States

1,000 Days

ARCHIVE Global

Boston Public Health Commission

Boys & Girls Club of Newark

BRAC USA

Children's Health Fund

Covenant House New Jersey

Gardens for Health International

Global Health Council

HIPS

Housing Works

Inter-American Development Bank

IntraHealth International

New York City Department of Health and Mental Hygiene

Planned Parenthood Federation of America

Possible

The Grassroot Project

Together for Girls/UNAIDS

Vecna Cares Charitable Trust

Zambia

Akros

Catholic Medical Mission Board

Centre for Infectious Disease Research in Zambia

Concern Worldwide

Ministry of Health Zambia

PATH

Population Council

Rwanda Zambia HIV Research Group

Save the Children

Zambia Center for Applied Health Research and Development (ZCAHRD)

OUR TEAM

Our global team is passionate about developing the next generation of leaders, and it shows. We work across five countries and two continents to power the movement for health equity every day.

Alex Muzinda, Zambia Facilities Proprietor

Alida Bivegete, Rwanda Operations Senior Associate

Anita Namuyaba, Uganda Operations Senior Associate

Armand Giramahoro, Uganda Operations Manager/Burundi Country Manager

Barbara Bush, CEO and Co-Founder

Brian Ssennoga, Alumni Program Manager

Brittany Cesarini, Advocacy and Communications Senior Associate

Bryan Dwyer, Director of Partnerships

Caroline Numuhire, Rwanda Program Senior Associate

Carrie Rubury, Alumni Program Coordinator

Diana Nsubuga, Uganda Country Manager

Elizabeth Jones, Strategic Aide to the CEO

Elizabeth Kibabu, Africa Regional Director

Eric Chiyombwe, Zambia Country Manager

Gwen Hopkins, Admissions and Operations Manager

Hannah Taylor, US Country Manager

Heather Anderson, Senior Vice President of Programs

Imran Nadaph, US Program Manager

Isabel Kumwembe, Malawi Program and Operations Senior Associate

Jacob Gomez, Impact and Learning Manager

Jacqui Brown, Operations Senior Coordinator

James Mayinja, Uganda Facilities Proprietor Jean Rene Shema, Rwanda Country Director

Jean Kerie Sherria, Kwanua Guunu y Directur

Jeremy Harding, Strategic Partnerships Assistant

Jess Mack, Senior Director of Advocacy and Communications Jessica Wahlstrom, Director of Professional Development

dessida Waritstroffi, Director of Frofessional Developmen

John Cape, Director of Programs

Joseph Elias, Director of Professional Development

Lena Derisavifard, Global Talent Senior Associate

Mamata Venkat, US Operations Associate

Martin Kanjadza, Malawi Country Manager

Meghan Kappus, Strategic Partnerships Director

Mera Boulus, Special Assistant to the CEO

Mpindi Abaas, Uganda Program Manager

Naeha Vora, Admissions and Operations Coordinator

Namuyamba Muyunda, Zambia Program and Operations Coordinator

Nicholas Setteducato, Global Talent Manager

Russatta Buford, Vice President of Operations

Sarah Endres, Program Coordinator

Sheila Sibajene, Zambia Program and Operations Manager

Shivani Mulji, Finance and Operations Associate

Simon Simkoko, Malawi Operations Manager

Toyosi Olowoyeye, Program Senior Associate

Victoria Choong, Finance and Operations Manager

Yael Silverstein, Senior Director of Global Talent

Board of Directors

Barbara Bush Biju Mohandas Dave Ryan Jonathan Hughes Michael Park Dr. Rajesh Gupta Shamina Singh Sujay Jaswa Vicky Hausman William E. Mayer William H. Roedy



OUR DONORS

A huge thank you for your support, your partnership, and your generosity! We couldn't develop the next generation of global health leaders without you.

\$1.000.000+

Denny Sanford Sanford Health

\$250.000+

Bill & Melinda Gates Foundation Caerus Foundation

Global Health Fellows Program II

Max M. & Marjorie S. Fisher Foundation

Robertson Foundation

William & Flora Hewlett Foundation

\$100,000+

AbbVie Foundation

Anonymous

Bank of America Charitable Foundation

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Caris Foundation

DAK Foundation

DSM

Exxon Mobil Foundation

Guggenheim Partners

Johnson & Johnson

The Marilyn & Jeffrey Katzenberg Foundation

Mulago Foundation

Rockefeller Foundation

S. Javaid Anwar

Segal Family Foundation

Silicon Valley Community Foundation

Starkey Hearing Foundation

\$50.000+

Abbott Fund

Bristol-Myers Squibb Foundation

Capital for Good

Child Relief International

ELMA Philanthropies

Imago Dei Fund

The Khoury Foundation

Lyda Hill Foundation

Rees-Jones Foundation

Sandi Young

\$25,000+

American Express Foundation

BDT Capital LLC

Carolyn Lacy Miller Charitable Fund

David B. Miller Foundation

Diamond Family Foundation

Laurie M. Tisch Illumination Fund

Nancy and Randy Best Foundation

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Turrell Fund

\$10.000+

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\$5.000+

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Claire Dewar

Friedman Family Foundation

The Ina Kay Foundation

Jonathan Bush Jr.

Ken Mehlman

Lana Andrews

Stapleton Charitable Trust

Victoria Hausman

\$1.000+

Adam Grant

Barbara Jones Charitable Fund Derek Anderson

Dolores Blum

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Elise Jordan

Frank Williams Foundation The Gerson Lehrman Group

Horchow Family

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Laura Samberg

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Rugged Elegance Foundation

Shamina Singh

Sheila Patel

Stephen Emery

Tom & Andi Bernstein

William Sledge

In-kind contributions

Chelsea Piers

Kave Scholer

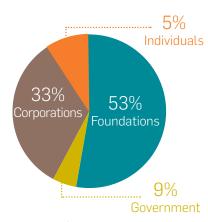
SYPartners

Yale University Office of the President

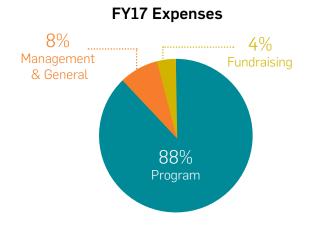


OUR FINANCES

FY17 Funding



Foundations \$ 3,402,563 Corporations \$ 2,101,350 Government \$ 590,565 Individuals \$ 352,140



5,856,053

 $In addition to the \$4.6 \,million \,that \,Global \,Health \,Corps \,devoted \,to \,the \,support \,of \,fellows, our \,partner \,organizations \,contributed \,another \,\$2.1 \,million.$

Revenues, gains and other support

Public support and contributions

Government grants	\$ 590,565
Fees and other revenue	\$ 30,534
Total revenues, gains and other support	\$ 6,477,151
Expenses	
Program services	
Fellow support & development	\$ 4,589,652
Alumni support & development	\$ 802,337
Total program services	\$ 5,391,989
Supporting services	
Management and general	\$ 492,363
Fundraising	\$ 237,907
Total supporting services	\$ 730,270
Total operating expenses	\$ 6,122,259
Change in net assets from operations	\$ 354,893
Non-operating adjustments to net assets	\$ (1,267,472)
Change in net assets	\$ (912,579)
Net assets, beginning of year	\$ 7,634,287
Net assets, end of year	\$ 6,721,707



